

KEY FIGURES 2014 – AT A GLANCE //

Business year	2014 in MEUR	2013 in MEUR	Deviation in %
Sales	9,942.4	6,941.3	43.2
Europe	5,165.6	3,432.0	50.5
North and South America	2,946.5	2,170.9	35.7
Asia/Pacific	1,782.2	1,325.2	34.5
Africa	48.1	13.2	264.4
EBITDA	1,022.2	771.2	32.5
EBIT	514.1	421.5	22.0
Income from ordinary business activities	401.0	306.5	30.8
in % of sales	4.0 %	4.4 %	
Net income	279.2	235.6	18.5
in % of sales	2.8 %	3.4 %	
Dividend paid by MAHLE GmbH	8.5	7.1	19.7
Expenditure for R&D	552.3	336.2	64.3
Tangible fixed assets	2,446.2	2,167.2	12.9
Capital expenditure on tangible fixed assets (without first consolidation)	488.1	397.4	22.8
Equity	2,554.8	2,207.5	15.7
Equity ratio	37.8 %	36.0 %	
Financial liabilities to banks and capital market	1,227.2	1,150.4	6.7
Cash on hand, bank deposits and marketable securities from current assets	527.0	465.5	13.2
Balance sheet total	6,758.4	6,125.8	10.3
Cash flow from operating activities	713.2	487.5	46.3
Headcount	66,234	64,345	2.9
Germany	14,179	14,545	-2.5
Europe (incl. Germany)	31,431	29,750	5.7
North and South America	20,460	21,250	-3.7
Asia/Pacific	13,454	12,436	8.2
Africa	889	909	-2.2